## SEVENOAKS DISTRICT COUNCIL

## FINANCE ADVISORY GROUP

## 24 October 2012 at 9.30 am in the Conference Room, Argyle Road, Sevenoaks

## <u>AGENDA</u>

	Membership:		
	Chairman: Cllr. Ramsay		
	Cllrs. Firth, Fittock, Grint, McGarvey and	d Scholey	
Apolo	gies for Absence		
1.	<b>Minutes</b> Notes of the meeting held on 25 July 2012	(Pages 1 - 6)	
2.	<b>Declarations of Interest</b> Any interests not already registered		
3.	Matters Arising including actions from last meeting	(Pages 7 - 8)	Adrian Rowbotham Ext. 7153
4.	<b>Referrals from Performance &amp; Governance Committee:</b> None		
5.	Direct Services	(Pages 9 - 26)	Richard Wilson Ext. 7262
	Verbal update		
6.	Property Review - Cobden Road Centre, Cobden Road, Sevenoaks	(Pages 27 - 32)	Jim Latheron Ext. 7209
7.	Financial Prospects		Adrian Rowbotham Ext. 7153
	Verbal update		
8.	Update on Localisation of Council Tax Support		Adrian Rowbotham Ext. 7153
	Verbal update		
9.	Financial Results 2012/13 - to the end of September 2012 Circulated separately		Helen Martin Ext. 7483

## 10. Financial Performance Indicators 2012/13 - to the end of September 2012 Circulated separately

Helen Martin Ext. 7483

## 11. Forward Programme

(Pages 33 - 34)

Please note: The date of the next meeting is 23 January 2013

Members wishing to obtain factual information on above items are asked to enquire of the appropriate Director or Contact Officer before the meeting

## FINANCE ADVISORY GROUP

## Minutes of the meeting held on 25 July 2012 commencing at 9.30 am

Present: Cllr. Ramsay (Chairman).

Cllrs. Fittock, Grint and McGarvey.

Apologies for absence were received from Cllrs. Firth and Scholey.

## 12. Minutes

The notes of the meeting of 13 June 2012 were agreed as a correct record.

## 13. <u>Declarations of Interest</u>

No declarations of interest were made.

## 14. <u>Matters Arising Including Actions From The Last Meeting</u>

An updated Action Sheet was tabled. The actions taken since the last meeting were noted.

## 15. <u>Referrals From Performance & Governance Committee</u>

There were none.

## 16. Argyle Road Offices, Accommodation For Outside Organisations

Members considered the report of the Property Services Manager. Members commended Officers for converting the capital into revenue which meant a lot for the future especially with the challenges ahead and expressed a wish to see more of this type of approach. It was viewed as an excellent use of resources whilst keeping the Council's capital intact. Members were pleased to see that the service charge was to be annually reviewed and understood the position with regards to the competiveness of rent, commenting on the number of empty properties currently in the immediate area.

Members wished to know the service charge per square foot rather than per desk, and were keen to know how the rent figure was arrived at. There was also interest expressed in knowing the costs of running the building without IT or desk costs. The Chairman advised that he would ensure that the proposed rent and service charge figures in the Heads of Terms would be completed before submission to the Performance and Governance Committee, and an explanation of the approach included.

Resolved: That it be RECOMMENDED to Performance and Governance Committee that, subject to the points raised above, capital reserves be used to provide office accommodation for Moat Housing on the terms and conditions detailed in the report and to such other conditions as the Council's legal advisors consider necessary to protect the Council's interests.

## 17. Investment Strategy Update

The Principal Accountant tabled two papers listing investments as at 25 July 2012. The report updated Members on treasury activity in the first quarter of the current financial year as required by the Chartered Institute of Public Finance and Accountancy (CIPFA) Code of Practice on Treasury Management. The annual report on performance in the previous financial year would be reported to the next Performance and Governance Committee.

Provisional figures for the previous financial year were comparing favourably with the London Interbank Bid Rate (LIBID) benchmark, with last years investment income exceeding the target by just over £120,000. Investment income in the first quarter of the current financial year was also exceeding target. The June 2012 outcome of the benchmarking carried out with neighbouring authorities was now available. As a result of further credit rating downgrades it had been necessary to revert to options such as lending to other local authorities and the UK Governments Debt Management Office at inferior rates. There had been success with recent investments in Money Market Funds which is why the report proposed to increase the lending as set out in the recommendations.

In response to a question the Principal Accountant advised that KPMG had produced a report on building societies, and further advised that the Government had recently issued a consultation document as to the future role of building societies which indicated the Government may be looking to protect and/or expand their role.

Action 1: The KPMG report to be circulated to Members.

In response to further questions he advised that only a small amount of the money received from Landsbanki Islands hf was in Icelandic Krona, the remainder was in Sterling, US Dollars and Euros. Iceland was not allowing any of its own currency out of the country at the moment, which once released would be converted to sterling. The latest advice received was that 100% of the investment would be returned ultimately.

Action 2: List of investments to be amended to reflect the amount recovered from Landsbanki Islands hf.

Members felt that there did not need to be undue concern with regards to the recent publicised issues surrounding the Council's bankers, Barclays resulting in their financial strength being placed on negative outlook.

Resolved: That it be RECOMMENDED to Performance and Governance Committee that

- a) the update on treasury management activity in the first quarter of 2012/13 be noted; and
- b) the upper investment limits for the Ignis and Insight Money Market Funds be increased to £3m each.

## 18. Draft Statement of Accounts 2011/12

The Finance Manager presented the draft statement of accounts for the financial year ended 31 March 2012. The accounts were completed within the statutory deadline of 30

June and were currently open to public inspection following the advertisement in the Public Notices, though so far, no one had asked to see them. The annual audit had already begun and the team from District Audit were due to start on site the next day and be here until the end of August.

The format of the statement followed the same layout as the previous year but the Finance Manager proposed that the final version include a note on the position of the Council's heritage assets. This was a new requirement for 2011/12 to report on material property or assets held only for their historical or cultural value of more than £15,000. She did not believe that the Council had any such assets meeting this definition but a note would still be required. In response to a question she believed Otford Gate House was below the material limit. There may be an issue with the civic regalia however again, no individual item was above the material limit.

Since the statement had been printed on the agenda, an error had been identified on page 51 and an amendment was tabled. The amount put into the budget stabilisation fund for 2011/12 was £728k and not as shown. That sum represented the final favourable variance for the year and included the VAT refund of £552k. The tabled papers also explained the major reasons for the differences between the statement of accounts and the budget monitoring given at the last meeting.

Members acknowledged the hard work that went into producing these accounts to the new standards. However they did feel that the new reporting standards made it much more difficult to understand, especially to a member of the public.

Action 3: The 'Movement in Reserves Statement' be amended so that the year end balance transferred to the Budget Stabilisation Reserve can be clearly identified.

Resolved: That

- a) the Draft Statutory Statement of Accounts be noted; and
- b) Performance and Governance Committee be asked to consider writing a letter expressing concern and dismay that the current accounting standards lead to Council accounts being too complicated and opaque and detracting from accountability to the Public.

## 19. <u>Financial Prospects</u>

The Group Manager Financial Services reported that the purpose of the Financial Prospects report, which would go to Performance and Governance Committee in September, was to set out the major financial pressures the Council was likely to face in the short to medium term, together with a proposed strategy for setting a balanced and sustainable budget for 2013/14 and beyond. This would be a significant part of the budget process.

The overall emphasis would be on building on the strong framework provided by the 10year budget, whilst taking into account any new financial burdens and changes in the economy that could have an impact on budget assumptions. This was the first stage of the budget process that would see a revision to the 10-year budget being approved by Members in February 2013. Apart from Council Tax, the largest funding source in the budget was Government Support. There was still significant uncertainty as to the amount of Government Support the Council was likely to receive in 2013/14 and beyond. The effect of the change to Business Rates Retention in particular was still unknown. In the current 10-year budget Government Support reductions of 9% in 2013/14 and 10% in 2014/15 had been assumed. However, more recent information would indicate reductions in grant would be higher than this.

The Director of Corporate Resources (Deputy Chief Executive) was originally planning to attend the meeting, and was able to do so if Members still wished, but given the uncertainties he had decided to attend the next meeting or invite members of the Group to visit him to run through the issues before the Financial Prospects report was formally presented to members at Performance and Governance Committee and Cabinet.

Members agreed that the Director of Corporate Resources (Deputy Chief Executive) did not need to attend this meeting and would catch up in early autumn or possibly at one of the meetings offered.

## 20. Update on Localisation of Council Tax Support

The Group Manager Financial Services reminded Members of the verbal update given at the last Finance Advisory Group and that a detailed report was provided to Services Select Committee on 19 June 2012. Reports were also presented to Cabinet on 12 July and Council on 24 July.

Currently council tax benefit was a national scheme administered by Local Authorities but funded by central government. This would be replaced on 1 April 2013 by a local scheme for council tax support, and government funding would be 10% less than under Council Tax benefits. Only pensioners were fully protected, therefore in theory a 10% saving needed to be spread over the remaining current claimants.

On 25 May 2012 the Kent Forum for Leaders and Chief Executives agreed in principle to a Kent-wide scheme which proposed:

- Standard deduction of 18.5% on all non pensioner claimants,
- Reduce empty property exemption (Class C) from 6 months to 3 months
- Major precepting authorities (MPA's) will pay £125k to each billing authority admin, collection, recovery costs,
- MPA's will reimburse any increased admin costs if the case load of the local scheme increases significantly.
- Agreement to operate for three years (after next election)

Further legislation had been produced, which did not appear to allow the reduction of the empty property reduction from six months to three months, but Officers were investigating other ways of achieving the same result. Work was also continuing with the major precepting authorities to try to lower the 18.5% deduction currently proposed for non pensioner claimants.

The modelling tool had been received which would be used to provide equalities and parish information. There would be an 8 week consultation period from 6 August to 30 September 2012.

After discussion Members noted that there was an expectation that the Council Tax collection rate may drop as a direct consequence of the changes.

## 21. Financial Results 2012/13 - to the end of June 2012

The Finance Manager presented the budget monitoring results for the end of June 2012. She reported that the year end position was forecast to be £174,000 better than budget, but with Building Control, Land charges and pre application fees currently showing adverse variances for the year to date. Corporately the Council had benefited from reduced audit fees, additional income from court costs, market rents, income from investments and the Head of Community Development had received £17,000 from LOCOG. However income from Planning Fees (pre application and s106 monitoring) was down. Under the Localism Act planning fees could be increased by 15 % from August, however 20% had been budgeted for.

The Finance Manager reported that last Friday she had been advised that Wendy Fair Markets was planning to go into voluntary liquidation.. They currently owed the Council  $\pounds74,000$  and there was a creditors meeting on 3 August 2012. The Principal Legal Executive was looking at the papers. The markets would continue to operate for the time being. It was noted that even when in administration the company could continue operating.

Action 4: The Director of Corporate Resources (Deputy Chief Executive), Property Services Manager and Portfolio Holder for Finance and Value for Money to meet and discuss the way forward should the company go into liquidation.

With regards to Building Control Members wondered whether it was possible to decrease the number of visits made to help reduce costs. A Member was concerned about the principle of them operating in a commercial environment. Members asked why costs had not yet been cut with regards to the housing register.

Action 5: Head of Housing and Communications to be asked to include reasons and time frame for cutting the costs of the housing register.

The report was noted.

## 22. Financial Performance Indicators 2012/13 - To The End Of June 2012

The Finance Manager advised that Wendy Fair was not shown on the sundry debtors list as there was a payment plan in place.

The report was noted.

## 23. Forward Programme

Members considered the Forward Programme. It was discussed and agreed that further updates on the Localisation of Council Tax Support and Financial Prospects be considered at the next meeting.

## Agenda Item 1 Finance Advisory Group - Wednesday, 25 July 2012

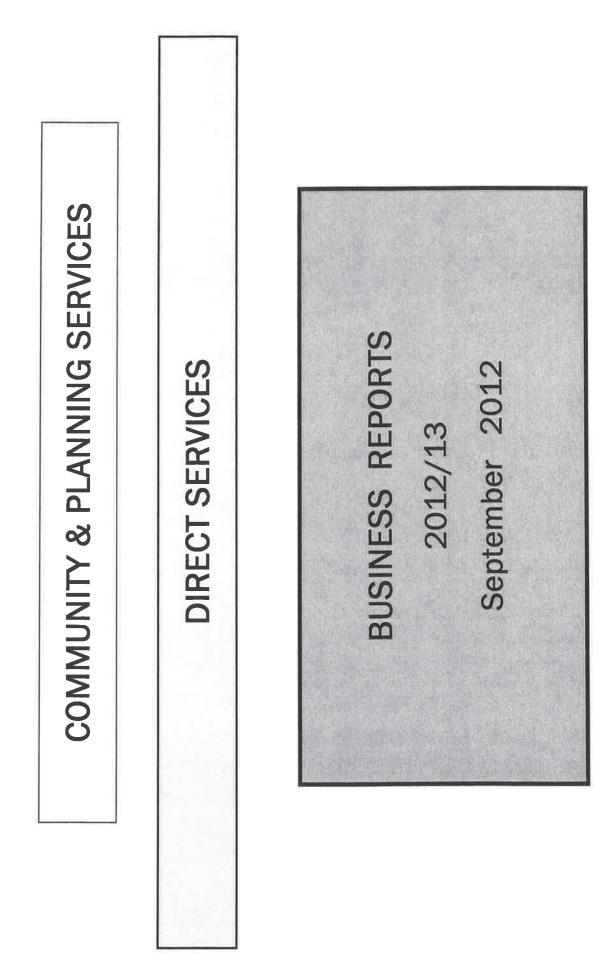
THE MEETING WAS CONCLUDED AT 11.52 am

<u>Chairman</u>

ACTIONS F	ROM 25.07.12		
Action	Description	Status	Contact Officer
1	The KPMG report on building societies be circulated to Members.	An email and attachment was sent 27.07.12.	Roy Parsons Ext. 7204
2.	List of investments to be amended to reflect the amount recovered from Landsbanki Islands hf.	An updated list of investments to be tabled at the meeting of the Group on 24.10.2012.	Roy Parsons Ext. 7204
3	That in the Draft Statement of Accounts the "Movement in Reserves Statement" be amended so that the year end balance transferred to the Budget Stabilisation Reserve can be clearly identified.	Completed. Statement of Accounts approved by Performance and Governance Committee meeting on 18.09.2012.	Adrian Rowbotham Ext. 7153
4	The Director of Corporate Resources (Deputy Chief Executive), Property Services Manager and Portfolio Holder for Finance and Value for Money to meet and discuss the way forward should the Wendy Fair go into liquidation.	Portfolio Holder Decision taken 18.09.2012.	Pav Ramewal Jim Latheron Cllr. Ramsay
5.	Head of Housing and Communications to be asked to include reasons and time frame for cutting the costs of the housing register.	This has been included in the September commentary.	Helen Martin Ext. 7483

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## **BUSINESS REPORTS**

TRADING ACCOUNTS

- **Refuse Collection** Ļ.

- Street Cleansing Trade Waste Transport Workshop
  - Green Waste
- **Premises Cleaning**
- Cesspool Emptying
  - **Pest Control**
- **Grounds Maintenance**

**REFUSE COLLECTION 2012/13** 

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162.173         76.504         74.215         82.397         86.301         88.083         1.057.000         481.590         575,410         528.498         4           3.366         1.983	162,173         76,504         74,215         82,397         86,301         88,083         1,782         88,083         1,983         1,165         1,4,165         1,4,165         1,4,165         1,4,163         1,4,163         1,4,163         1,4,163         1,4,163         1,4,163         1,4,163         1,4,163         1,4,163         1,4,163         1,4,163         1,4,163         1,4,163         1,4,163	LEXPENDITURE:			nulative Act	ual to Date														
3,966         1,983         1,983         1,983         1,983         1,983         1,983         1,1988         11,998         11,992         11,898           43,112         27,912         24,002         29,657         21,4167         14,167	3,966         1,983         1,576         31,576         <	ALARIES	162,173					88,083		88,083	88,083		88,083	88,083	88,087	1,057,000	481,590			46,908
43,112         27,912         24,002         29,657         21,422         14,167         14,167         14,167         14,163         170,000         146,105         23,895         85,002         (6)           1,888         1,460         1,433         6633         1,115         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         2,500         30,000         6,599         23,401         15,000           23,797         14,281         18,106         17,128         15,933         16,250         15,533         21,583         21,583         21,587         259,000         125,834         133,166         129,498           23,797         14,281         18,102         17,128         15,933         16,250         15,75         15,76         31,576         31,576         31,576         31,576         31,576         31,576         177,388         201,527         189,456         1         18,166         15,570         189,456         1         16,570         15,570         31,576         31,576         31,576         31,576         31,576         31,576         31,576         15,570         16,550         15,570         16,550         <	43,112         27,912         24,002         29,657         21,422         14,167         (7,255)         14,167         14,16	EPOT RECHARGE	3,966							1,983	1,983		1,983	1,983	1,987	23,800	11,898			
1         1         1         2         5         0         1         0         1         0         1         0         1         0         1         0         1         0         1         0         1         0         1         0         1         0         1         0	1         1.898         1.460         1.433         693         1.115         2.500         1.385         2.500	GENCY STAFF	43.112						(7,255)	14,167	14,167	14,167	14,167	14,167	14,163	170,000	146,105			(61,103)
43.510         18,106         21,312         21,813         21,563         505         21,583         21,583         21,583         21,583         21,583         21,583         21,583         21,583         133,166         136,106         133,166         133,166         133,166         133,166         133,166         133,166         133,166         133,166         133,166         133,166         133,166         133,166         133,166         133,166         133,166         133,166         134,166         116         131,166         131,166	43.519         18.106         21.312         21.819         21.583         505         21.583         21.576         31.576         2.505         2.5055         2.5055         2.5056	UPPLIES	1,898							2,500	2,500		2,500	2,500	2,500	30,000	6,599		_	8,401
23,797         14,281         18,102         17,128         15,033         16,250         31,576         16,250         16,250         195,000         89,241         105,759         97,500           59,880         27,219         30,294         29,997         29,998         31,576         1,576         31,5166         31,576 <td>23.797         14.281         18,102         17,128         15,933         16.250         31,576         16.250         17.576         31.576         2505         2.505         2.505         2.505         2.505         2.505         2.505         2.505         2.505         2.506</td> <td>.UEL</td> <td>43.519</td> <td></td> <td></td> <td>21,819</td> <td></td> <td>21,583</td> <td></td> <td>21,583</td> <td>21,583</td> <td></td> <td>21,583</td> <td>21,583</td> <td>21,587</td> <td>259,000</td> <td>125,834</td> <td></td> <td>-</td> <td>3,664</td>	23.797         14.281         18,102         17,128         15,933         16.250         31,576         16.250         17.576         31.576         2505         2.505         2.505         2.505         2.505         2.505         2.505         2.505         2.505         2.506	.UEL	43.519			21,819		21,583		21,583	21,583		21,583	21,583	21,587	259,000	125,834		-	3,664
59,880         27,219         30,294         29,997         29,998         31,576         1,576         31,576         31,576         31,576         31,576         31,576         31,576         31,576         31,576         31,576         31,576         31,576         31,576         31,576         31,576         31,576         31,576         31,576         31,576         31,570         31,570         15,570 </td <td>59.880         27.219         30.294         29.997         29.998         31.576         1.576         31.576         21.595         2.595         2.595         2.595         2.605         2.605         2.605         2.605         2.605         2.605         2.605         2.605         2.605         2.605         2.605         2.626         2.526</td> <td>RANSPORT REPAIRS</td> <td>23,797</td> <td>-</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>16,250</td> <td>16,250</td> <td></td> <td>16,250</td> <td>16.250</td> <td>16.250</td> <td>195,000</td> <td>89,241</td> <td></td> <td></td> <td>8,255</td>	59.880         27.219         30.294         29.997         29.998         31.576         1.576         31.576         21.595         2.595         2.595         2.595         2.605         2.605         2.605         2.605         2.605         2.605         2.605         2.605         2.605         2.605         2.605         2.626         2.526	RANSPORT REPAIRS	23,797	-						16,250	16,250		16,250	16.250	16.250	195,000	89,241			8,255
5,190         2,595         2,595         2,595         2,595         2,595         2,595         2,595         2,595         2,595         1,5,570         15,156         15,156	5,190         2,595         2,526 <th< td=""><td>IXED TRANSPORT</td><td>59,880</td><td></td><td></td><td></td><td></td><td></td><td>-</td><td>31,576</td><td>31,576</td><td></td><td>31,576</td><td>31,576</td><td>31,579</td><td>378,915</td><td>177,388</td><td></td><td></td><td>12,068</td></th<>	IXED TRANSPORT	59,880						-	31,576	31,576		31,576	31,576	31,579	378,915	177,388			12,068
5,052         2,526         2,526         2,526         2,526         2,526         2,526         2,526         2,526         2,526         15,156	5,052         2,526         2,520           348.587         172.586         172.586         182,795         181,263         181,263         181,263         181,263         181,278         2,1           2.428         4.313         (1.516)         (12.311)         (5,652)         (4,311)         (1.341)         (6,161)	sc	5.190							2.595	2,595		2,595	2,595	2,605	31,150	15,570			
348.587         172.586         176.462         188.795         181.263         (1.6.161)         (6.161)	348.587         172.586         176.462         188.795         181.263         (1.688)         181.263 <t< td=""><td>FC</td><td>5,052</td><td></td><td></td><td></td><td></td><td></td><td></td><td>2,526</td><td>2,526</td><td></td><td>2,526</td><td>2,526</td><td>2,520</td><td>30,306</td><td>15,156</td><td></td><td></td><td>0</td></t<>	FC	5,052							2,526	2,526		2,526	2,526	2,520	30,306	15,156			0
Exp to Date 1,069,381 1,087,578 18,197 (6,161) (6,161) (6,161) (6,161) (6,161) (6,161) (6,161) (6,161) (6,161) (1,319) (66.540) (12.738) (53.802) (33.266) (33.266) (33.266)	2.428 4.313 (1.516) (12.311) (5.652) (4.311) (1.341) (6.161) (6.161) (4.311) (6.161) (4.311) (6.161) (4.319) Free 2.428 2.42	OTAL EXPENDITURE:	348,587			188,795		181,263	Ľ	181,263	181,263	181,263	181,263	181,263	181,278	2,175,171	1,069,381			18,197
1,069,381 1,087,578	4 000 204 4 007 570 4	IET BUDGET:	2.428						5	(6,161)	(6,161)	_	(6,161)	(6,161)	(4,319)	(66.540)	(12,738)			20.528
	0/C'/00'I 10C'200'I				ш	xp to Date														

Agenda Item 5

STREET CLEANING 2012/13

DETAIL					F	THIS MONTH SEPT	H		FUTI	FUTURE MONTHS	THS						TOTALS	
	APR/MAY	JUNE	JULY	AUG	ACTUAL	TARGET VARIA	VARIANCE	OCT	NOV	DEC	JAN	FEB	MAR	BUDGET	ACTUAL	BALANCE BUDGET	1	
INCOME:							No.						Γ					
SDC	174,506	87,253	87,253	87,253	87,253	87,253	0	87,253	87,253	87,253	87,253	87,253	87,254	1,047,037	523,518	523,519	523,518	10 01
OTHER INCOME	11,751	5,749	5,505	5,567	6,350	5,833	517	5,833	5,833	5,833	5,833	5,833	5,837	70,000	34,922	35,078	34,998	
Pa																		
TOT ACOME:	186,257	93,002	92,758	92,820	93,603	93,086	517	93,086	93,086	93,086	93,086	93,086	93,091	1,117,037	558,440	558,597	558,516	(76)
е		Cum	Cumulative Actual to Date	ial to Date	558,440	558,516	(92)											
SALARIES	112,793	57,075	57,720	57,276	56,989	54,333	(2,656)	54,333	54,333	54,333	54,333	54,333	54,337	652,000	341,853	310,147	325,998	(15,855)
DEPOT RECHARGE	5,500	2,750	2,750	2,750	2,750	2,750	0	2,750	2,750	2,750	2,750	2,750	2,750	33,000	16,500	16,500	16,500	0
AGENCY STAFF	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SUPPLIES & SERVICES	4,869	3,308	1,088	2,064	1,837	2,083	246	2,083	2,083	2,083	2,083	2,083	2,087	25,000	13,166	11,834	12,498	(668)
FUEL	17,011	7,626	8,122	9,066	8,258	8,575	317	8,575	8,575	8,575	8,575	8,575	8,575	102,900	50,083	52,817	51,450	1,367
TRANSPORT REPAIRS	17,684	7,666	10,639	787,7	7,985	8,333		8,333	8,333		8,333	8,333	8,337	100,000	51,761	48,239	49,998	(1,763)
FIXED TRANSPORT	33,325	16,662	16,664	16,745	15,427	17,108	1,681	17,108	17,108	17,108	17,108	17,108	17,103	205,291	98,823	106,468	102,648	3,825
css	3,700	1,850	1,850	1,850	1,850	1,850	0	1,850	1,850	1,850	1,850	1,850	1,853	22,203	11,100	11,103	11,100	0
CFC	2,454	1,227	1,227	1,227	1,227	1,227	0	1,227	1,227	1,227	1,227	1,227	1,223	14,720	7,362	7,358	7,362	0
TOTAL EXPENDITURE:	197,336	98,164	100,060	98,765	96,323	96,259	(64)	96,259	96,259	96,259	96,259	96,259	96,265	1,155,114	590,648	564,466	577,554	(13,094)
NET BUDGET:	(11,079)	(5,162)	(7,302)	(5,945)	(2,720)	(3,173)		(3,173)	(3,173)	(3,173)	(3,173)	(3,173)	(3,174)	(38,077)	(32,208)	(5,869)	(19,038)	(13,170)
			ш	Exp to Date	590,648	577,554	(13,	1										
			Actual p	Actual profit/(loss)	(32,208)	(19.038)	(13,170)											

TRADE WASTE 2012-13

	PREV	PREVIOUS MONTHS	NTHS		È	THIS MONTH SEPT			FUTL	FUTURE MONTHS	SHT						TOTALS	
DETAIL	APR/MAY JUNE	JUNE	JULY	AUG	ACTUAL	ACTUAL TARGET VARI	VARIANCE	ост	NON	DEC	NAL	FEB	MAR	BUDGET	ACTUAL TO DATE	BALANCE BUDGET	BUDGET TO DATE	VARIANCE
INCOME:							2											
TRADE BINS	40,856	73,225	19,672	27,256	23,219	26,179	(2,960)	26,179	38,610	26,179	26,179	26,179	26,179	375,400	184,228	191,172	205,895	(21,667)
TRADE SACKS	2,765			1,944		1,500		1,500	1,500	1,500	1,500	1,500	1,500					2,782
RECYCLING SACKS	425	102	408	170	306	300	9	300	300	300	300	300	300	3,600				(389)
SALE OF MATERIAL	297	269	350	197	131	250	(119)	250	250	250	250	250	250					(256)
P																		
POTAL INCOME:	44,343	76,149	22.943	29,567	25,663	28,229	(2,566)	28,229	40,660	28,229	28,229	28,229	28,229	400,000	198,665	201,335	218,195	(19,530)
D EXPENDITURE:		Cumu	Ilative Actu	Cumulative Actual to Date	198,665	218,195	(19,530)											
3	10,000							1	1	7 647	7 647	7 647	7 647	100.00	007 00	E7 740	15 100	10 640
SALAKIES	10,009	2,442	0,403	0000'0	nto'o	110'1	2,117	110'1	110'1	110,1	110'1	10.7	110,1		754'70			
DEPOT RECHARGE	416	208	208	208	208	208	0	208	208	208	208	208	212	2,500	1,248	1,252	1,248	0
DISPOSAL CHARGES	17,000	24,700	15,240	11,981	11,379	16,667	5,288	16,667	16,667	16,667	16,667	16,667	16,663	200,000	80,300	119,700	100,002	19,702
SUPPLIES & SERVICES	845	872	0	(745)	544	417	(127)	417	417	417	417	417	413	5,000	1,516	3,484	2,502	986
FUEL	4,486	2,514	2,494	3,064	2,040	2,425	385	2,425	2,425	2,425	2,425	2,425	2,425					
TRANSPORT REPAIRS	5,007	585	3,557	2,725	1,086	1,667	581	1,667	1,667	1,667	1,667	1,667	1,663	20,000	12,960	7,040	10,002	(2,958)
FIXED TRANSPORT	4,392	2,197	1,936	1,941	1,941	2,363	422	2,363	2,363	2.363	2,363	2,363	2,360	28,353	12,407	15,946	14,178	1,771
csc	166	83	83	83	83	83	0	83	83	83	83	83	87	1,000	498	502	498	0
CFC	486	243	243	243	243	243	0	243	243	243	243	243	242	2,915	1,458	1,457	1,458	0
TOTAL EXPENDITURE:	43,667	36,844	29,244	24,858	22,864	31,590	8,726	31,590	31,590	31,590	31,590	31,590	31,582	379,072	157,477	221,595	189,540	32,063
NET BUDGET:	676				2,799	(3,361)	6,160	(3,361)	9,070	(3,361)	(3,361)	(3,361)	(3,353)	20,928	41,188	(20,260)	28,655	12,533
				Exp to Date	157,477	189,540	32,063											
			Actual p	Actual profit/(loss)	41,188	28,655												
				A STATE OF A DAMAGE CONTRACTOR OF														

## Agenda Item 5

WORKSHOP 2012/13

DETAIL         APPRIAN         UNC         AUX		PRE	PREVIOUS MONTHS	NTHS		F	THIS MONTH SEPT			FUT	FUTURE MONTHS	ITHS						TOTALS	
····································	DETAIL	APR/MAY		JULY	AUG	ACTUAL	10000	VARIANCE		NOV	DEC	JAN	FEB	MAR	BUDGET	ACTUAL	BALANCE		VARIANC
11.381         6.681         6.543         6.564         6.564         6.564         6.564         6.564         77.25         39.695         37.690         17.750         39.695         37.000         16.3496         37.000         16.3496         37.000         16.3496         37.000         16.3496         37.000         16.3496         37.000         16.3496         37.000         16.3496         37.000         16.3496         37.000         16.3496         37.000         16.3496         37.000         16.3496         37.000         16.3496         37.000         16.3496         37.000         16.3496         37.000         16.3496         37.000         16.3496         37.000         16.3496         37.000         16.3496         37.000         16.3466         37.000         16.3466         37.000         16.3466         37.000         16.3466         37.000         16.3466         37.000         16.3466         37.000         16.346         37.000         16.3466         37.000         16.3466         37.000         16.3466         37.000         16.3466         37.000         16.3466         37.000         16.3466         37.000         16.3466         37.000         16.3466         37.000         16.3466         37.000         37.000         37.000	INCOME:																		jen
16.060         16.060         26.01         26.01         26.01         26.01         26.01         26.01         26.01         26.00         <	CEDVICINC	10 201				L C	i e i e	1											da
10000         2114         2000         2010 <t< td=""><td></td><td>10,001</td><td>_</td><td></td><td>_</td><td></td><td>190.9</td><td>S)</td><td>6,561</td><td>6.561</td><td></td><td>6,561</td><td>6,561</td><td>6.564</td><td>78,735</td><td>39,851</td><td>38,884</td><td>39.366</td><td>485</td></t<>		10,001	_		_		190.9	S)	6,561	6.561		6,561	6,561	6.564	78,735	39,851	38,884	39.366	485
TESTING         4785         2194         2967         3346         2010         3369         3376         3376         3376         3369         3069	KEPAIKS	26.666					34,583	(2,695)	34,583	34,583		34,583	34,583	34,587	415,000	184,940	230,060		(22,558)
4         5         3         0         1         0	TAXI TESTING	4,693				3,346	2,750	596	2,750	2,750		2,750	2,750	2.750	33,000	16,047	16,953	16,500	(453)
402         2112         0         197         448         0         468         0         468         0        <	MOT	4,785				2.392	3,083	(691)	3,083	3.083	3,083	3,083	3,083	3,087	37,000	16,105	20,895		(2.393)
Image: black         <	OTHER	402				488	0	488	0	0	0	0	0	0	0	3,189	(3,189)		3,189
Image: black																			
1         1																			
Image: black         Image: black <th< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<>																			
79         7         45         10         48         16         46         7         45         45         7         45         7         45	P																		
79.97         47.500         48.165         44.657         2.306         46.977         46.977         46.967         56.735         260.132         303.603         281.862         7.33         281.862         7.33         281.862         7.33         281.862         7.33         281.862         7.33         281.862         7.33         281.862         7.33         281.862         7.33         281.862         7.33         281.862         7.33         281.862         7.33         281.862         7.33         281.862         7.33         281.862         7.33         281.862         7.33         281.862         7.33         281.862         7.33         281.862         7.33         281.82         2.833	Pa							No. 101											
Rt:         Cumulative Actual to Date         261.32         281.862         (21.730)         281.862         (21.730)         281.862         (21.730)         (21.360)         (23.286)         (23.232)         (23.323)         (23.332)	TOTAL COME:	79,927	_		II	44,668	46.977	(2,309)	46,977	46,977	46,977	46,977	46,977	46,988	563,735	260,132	303,603	281,862	(21,730)
Experimenta:         Allower	1		Cumt	ulative Actua	il to Date		281.862	(21.730)											
NUE         43.565         21.167         21.533         16.542         20.833         20.833         20.833         20.833         20.837         20.000         123.266         126.714         124.996           OT RECHARGE         3.166         1.583         1.563<	EXNENDITURE:					11 11 12	-		-										
OT RECHARCE         3165         1,583         1,583         1,583         1,583         1,583         1,587         1,500         9,498         9,502         9,498           NCY         750         0	SALARIES	43.585	-			18.542	20.833	2,291	20.833	20,833	20,833	20,833	20,833	20,837	250,000	123,286	126,714	124,998	1,712
NCY         T50         0 <td>DEPOT RECHARGE</td> <td>3.166</td> <td></td> <td></td> <td></td> <td>135</td> <td>1.583</td> <td>0</td> <td></td> <td></td> <td>1.583</td> <td>1,583</td> <td></td> <td></td> <td>19,000</td> <td>9,498</td> <td></td> <td>9.498</td> <td>0</td>	DEPOT RECHARGE	3.166				135	1.583	0			1.583	1,583			19,000	9,498		9.498	0
Lie S S FRVICES         27,50 387         17,065 18,166         18,166 37,751         16,060 100         7,132         20,000         20	AGENCY	750					C	(302)	C	C	0	0	0	0	0	3.086	(3.086)	0	(3.086)
L         587         158         3.092         (2,751)         160         292         132         292         292         292         298         3.500         1.246         2.254         1.752           NSPORT REPAIRS         530         46         129         104         0         100         100         100         100         100         1.200         809         331         600         (1           NSPORT REPAIRS         530         46         1.641         1.641         1.641         1.641         1.633         19.689         9.861         9.861         9.861           NSPORT REPAIRS         5.212         1.634         1.641         1.641         1.641         1.641         1.641         1.633         19.689         9.861	SUPPLIES & SERVICES	27.550			10		20.000	7.132	20.000	20,000		20,000	20,000	20,000	240,000	99,453	140.547	120,000	20,547
NSPORT REPAIRS         530         46         129         104         100         <	FUEL	587	1			1.00	292	132		292	292	292	292	288	3,500	1,246	2,254		506
D TRANSPORT         3.272         1,634         1,634         1,641         1,641         1,641         1,641         1,638         1,638         9,828         9,861         9,866           7         56         28         28         28         28         28         28         169         168           7         56         28         28         28         28         28         28         169         168           7         103         1092         1,041         1,04         1,04         1,0	TRANSPORT REPAIRS	530			_		100	100		100	100	100	100	100	1,200	808	391	600	(209)
56         28         28         28         28         28         28         28         28         28         29         337         168         169         168           1	FIXED TRANSPORT	3,272				1,644	1.641	(3)	1.641	1,641	1.641	1,641	1,641	1.638	19,689	9,828	9,861	9,846	18
1         2,184         1,092         1,010         6.552         6.548         6.548         6.548         6.548         6.548         6.548         6.548         6.548         6.548         6.548         6.548         6.548         6.548         6.548         6.548         6.548         6.548         6.53926         273,414         7           RubGET:         (1,753)         (273)         (21,40)         1,408         1,408         1,408         1,408         1,421         16,909         6.206         10,703         8,448         7           Actual profit/(acs)         6.206         2.73,414         1,408         1,408         1,408	CFC	56				28	28	0	28	28	28	28	28	29	337	168	169	168	0
AL EXPENDITURE:       81,680       42,793       47,319       45,915       36,219       45,569       9,350       45,569       46,89       10,103	CSC	2 184				1 092	1.092	0	1.092	1.092		1.092	1 092	1.088	13.100	6.552	6.548	6.552	0
81,680         42,793         47,319         45,915         36,219         45,569         9,350         45,569         45,569         45,569         45,569         45,569         45,569         45,569         45,569         45,569         253,926         292,900         273,414         7           (1,753)         (293)         95,504         (1,063)         8,449         1,408         7,041         1,408         1,408         1,408         1,421         16,909         6,206         10,703         8,448         (1,753)         8,448         (2,242)           Actual profit/(loss)         6,206         8,448         (2,242)         1,408         1,408         1,408         1,421         16,909         6,206         10,703         8,448         (1,703)         8,448         (1,703)         8,448         (1,703)         8,448         (1,703)         8,448         (1,703)         8,448         (1,703)         8,448         (1,703)         8,448         (1,703)         8,448         (1,703)         8,448         (1,703)         8,448         (1,703)         8,448         (1,703)         8,448         (1,703)         8,448         (1,703)         8,448         (1,703)         8,448         (1,703)         8,448         (1,703)																			
(1.753)         (293)         95.504         (1.063)         8.449         1.408         7.041         1.408         1.408         1.408         1.408         1.408         1.408         1.421         16.909         6.206         10.703         8.448         (2.242)           Exp to Date         253.926         273.414         19.488         1.408         1.408         1.408         1.421         16.909         6.206         10.703         8.448         (2.242)           Actual profit/(loss)         6.206         8.448         (2.242)         1.408         1.408         1.421         16.909         6.206         10.703         8.448         (2.242)	TOTAL EXPENDITURE:	81,680				1101	45,569	9,350	45,569	45,569			45,569	45,567	546,826	253,926	292,900	273,414	19,488
253,926 273,414 6,206 8,448	NET BUDGET:	(1,753)				8,449	1.408	7,041	1,408	1,408		1,408	1,408	1,421	16,909	6,206	10,703	8,448	(2,242)
6,206 8,448				Ext	o to Date		273,414	19,488											
				Actual pro	ofit/(loss)	6,206	8,448	(2,242)											

GREEN WASTE 2012/13

						SEPT					2						IUIALS	
DETAIL	APR/MAY	JUNE	JULY	AUG	ACTUAL	TARGET	TARGET VARIANCE	OCT	NOV	DEC	JAN	FEB	MAR	BUDGET	ACTUAL TO DATE	BALANCE BUDGET TO DATE		VARIANCE
INCOME:																		
SDC	9,844	4,922	4,922	4,922	4,922	4,922	0	4,922	4,922	4,922	4,922	4,922	4,917	59,059	29,532	29,527	29,532	0
SALE OF SACKS	4,972	7,296	8,023	9,436	6,605	5,000	1,605	5,000	4,000	3,000	750	1,500	4,750	60,000	36,332	23,668	41,000	(4,668)
BINS & PERMITS	59,692	37,136	27,289	33,559	32,698	32,000	698	22,000	10,000	5,000	8,000	16,000	20,000	270,000	190,374	79,626	189,000	1,374
P																		
TOTAL COME:	74,508	49,354	40,234	47,917	44,225	41.922	2,303	31,922	18,922	12,922	13,672	22,422	29,667	389,059	256,238	132,821	259,532	(3,294)
evenuitibe.		Cumula	Cumulative Actual to Date	I to Date	256,238	259,532	(3,294)											
5																		
ALARIES	20,985	8,737	14,350	15,297	14,160	15,000	840	15,000	15,000	15,000	15,000	15,000	15,000	180,000	73,529	106,471	90,000	16,471
DEPOT RECHARGE	834	417	417	417	417	417	0	417	417	417	417	417	413	5,000	2,502	2,498	2,502	
ACTION OTATT	2 060	470	306	C	630	417	(213)	417	417	417	417	417	413	5,000	4,375	625	2,502	(1,873)
	C80			20.74		1 125			1.125	-	1,125	1,125	11,000	35,000	21,767	13,233	17,500	(4,267)
SUFFLIES & SERVICES	3312	161	2.09	1.877	2.3	2,518			2,518		2,518	2,518	2,522	30,220	11,244	18,976		A80 
TRANSPORT REPAIRS	2.461					1,667	(1,		1,667	1,667	1,667	1,667	1,663		8,988	_		Ę
FIXED TRANSPORT	8,536	4	4			4,231	(46)	4,231	4,231	4,231	4,231	4,231	4,225	50,766	25,625	25,141	25,386	and and a standard stand Standard standard stan
																		aı
	166	83	83	83	83	83	0	83	83	83	83	83	87	1,000	498	502	498	tếr
CAPITAL FINANCING	394					197		-	197	197	197	197	193	2,360	1,182	1,178	1,182	n
																		5
TOTAL EXPENDITURE:	40,639	16,696	22,484	44,706	25,185	25,655	470	14	25,655		25,655	25,655	35,516			179,636	164,680	14,970
NET BUDGET:	33,869	32,658	17,750	3,211	19,040	16,267	2,773	5,392	(6,733)	(12,733)	(11,983)	(3,233)	(5,849)	59,713	106,528	(46,815)	94,852	11,676
			EX	Exp to Date		164,680	14,970											
			Artual profit/(loss)	ofit//loce/	106 528	94 852	11 676											

		PREV	PREVIOUS MONTHS	ONTHS			THIS MONTH	H		FU	FUTURE MONTHS	NTHS						TOTALS	٩ge
DETAIL	DETAIL	APR/MAY JUNE	JUNE	JULY	AUG	ACTUAL	ACTUAL TARGET	VARIANCE	E OCT	NON	DEC	NAL	FEB	MAR	BUDGET	ACTUAL TO DATE	BALANCE	BUDGET V/ TO DATE	VARIAND
INCOME:	INCOME:																		a I 
	cuc	2 608	1 840	1 840	1 840	1 840	1 840	c	1 840	1 840	1 840	1 840	1 840	1 845	77 184	11 004	11 000	11.004	te
TANDRIDGE	TANDRIDGE	9.953							4		4			4			29.839	29,898	nÝ
1000																		222	5
TONBRIDGE & MALLING	TONBRIDGE & MALLING	16,826	10,056	10,994	13,137	8,592	9,000	(408)	9,000	9,000	000'6 0	9,000	9,000	9,000	108,000	59,605	48,395	54,000	5,605
OTHER	OTHER	1,684	842	842	842	1.242	750	492	2 750	750	0 750	750	750	750	9.000	5,452	3,548	4,500	952
I																			
Þa																			
ıg																			
TOTAL OCOME:	TOTAL INCOME:	32,161	17,723	18,661	20,908	16,659	16,582	17	7 16,582	16,582	2 16,582	2 16,582	2 16,582	16,582	198,984	106,112	92,872	99,492	6,620
	EXDENDITIDE.		Cumul	Cumulative Actual to Date	al to Date	106,112	99,492	6,620	0										
SALARIES	SALARIES	25,130	11.237	13,392	11,338	10.580	11.500	920	0 11,500	11 500	0 11,500	0 11,500	11,500	11,500	138,000	71,677	66,323	69,000	(2,677)
DEPOT RECHARGE	DEPOT RECHARGE	584	292	292	292	292	292		0 292	292	2 292	2 292	292	288	3,500	1.752	1,748	1,752	0
ACENCY STAFF	ACENCY STAFF	870	ana ana	1 584	1 227	56	1 000	944	4 1.000	1.000	0 1,000	0 1,000	1,000	1,000	12,000	4.604	7,396	6,000	1,396
SUIDDI IES & SERVICES	SUPPLIES & SERVICES	9.579				2				1,000	0 1,000	0 1,000	1,000	1,000		6,259	5,741		(259)
	FUFL	2 537	5			1				1,250		0 1,250	0 1.250	1,250	15,000	7,207			293
TRANSPORT REPAIRS	TRANSPORT REPAIRS	1.679					667	7 642	2 667	667									1,859
TRANSPORT FIXED	TRANSPORT FIXED	2,650	-	3 1,325	-	1,205	1,252	2 47	7 1,252	1,252	2 1,252	2 1.252	2 1,252	2 1,247	15,019	7,836	7,183	7,512	(324)
CENTRAL SUPPORT COSTS	csc	942	471	1 471	471	471	471		0 471	471	1 471	1 471	1 471	473	5.654	2.826	2,828	2,826	
TOTAL EXPENDITURE:	TOTAL EXPENDITURE:	36.930	16.148	19.609	17,301	14,316	17,432	3,116	6 17,432	17,432	2 17,432	2 17 432	2 17,432	2 17,421		104,304			288
NET BUDGET:	NET BUDGET:	(4,769)				1		) 3,193	3 (850)	(850)	0) (850)	(850)	) (850)	(839)	(10,189)	1,808	(11,997)	(5,100)	6.908
				Ú	- to Data	404 204	COS FUE		c										
				٦ IJ	Exp to hate			2027	0										

LINE		PREV	PREVIOUS MONTHS	NTHS		Ŧ	THIS MONTH SEPT	T		FUTL	FUTURE MONTHS	THS						TOTALS	
Q	DETAIL	APR/MAY	JUNE	JULY	AUG	ACTUAL	TARGET VARIAN	VARIANCE	OCT	NON	DEC	JAN	FEB	MAR	BUDGET	ACTUAL	BALANCE	BUDGET 1	VARIANCE
$\vdash$	INCOME:																		
14	INCOME.	33 500	20 442	770 00	21 824	10 473	22 500	(3 077)	22 500	22 EDD	22 EUD	22 EDD	22 500	22 600	000 020	117 660	157 444	105 000	(147 AAA)
-		200,000			_	10,750	241,000	2.2	74,000	24,400		000177	24,000	77,000	000'017	Incc'ur	102,444	000,001	(11,444
++																			
-													T						
$\vdash$							And a second												
_																			
-																			
H							1121-02												
-																			
-																			
+													T						
<del>ا ۲</del>	THE INCOME:	33,590	20,442	22,277	21,824	19,423	22,500	(3,077)	22,500	22,500	22,500	22,500	22,500	22,500	270,000	117,556	152,444	135,000	(17,444)
ŧQ			Cumula	Cumulative Actual to Date	al to Date	117,556	135,000	(17,444)											
e	D EXPENDITURE:																		
	1									007.0			0		00000	100 1	100 01		
P	SALARIES	15,542	7,890	8,16/	8,130	050,1	8,183	04/	ά,183	ά, 1ö3	Q, 103	0,103	0, 103	0,10/	20,200	C07'/4	20,933	43,030	1,000
-		007 7			140	110	072	C	740	740	740	UV2	740	740	8 881	UVV V	A AA1	A 440	
1	UEPUI RECHARGE	- 400	2	140										C	0	C	C	C	
< (		7 505	2 E72	27.6	A 840	151	4 000	1516	4 000	4 000	4 000	4 000	4 000	4.000	48.000	24.297	23.703	24.00	(297)
2 (	DISPOSAL CHARGES	000					167		167	167	167	4 000	167	163	2,000	1.209	791		(207)
n u	SUPPLIES	9 643	-	-	-	-	1.525		1.525	1,525	-	167	1,525	1,525	18,300	8,699	9,601	9,150	45
	TDANCDADT DEDAIDS	1 027					833	9	833	833	833	833	833	837	10,000	4,631	5,369	4,998	×
-110	FIXED TRANSPORT	3,093		1,547		1	1,551		1,551	1,551	1,551	1,551	1,551	1,549	18,610	9,291	9,319	9,306	<b>jë</b> r
1																			
-																			a
0	csc	2,126	1,063	1,063	1,063	1,063	1,063		1,063	1,063	- 0	1,063	1,063	1,057	12,750	6,378	6,372	Ŷ	ILE
0	CFC	142	71	71	71	71	71	0	71	71	71	71	71	65	846	426	420	426	
-											- 1	_							
F	TOTAL EXPENDITURE:	34,077	17,694	17,355	20,140	17,370	18,133		18,133	18,133	9	~	18,133	18,123	217,587	106,636	110,951		2,162
Z	NET BUDGET:	(487)	2,748	4,922	1,684	2,053	4,367	(2,	4,367	4,367	4,367	1,892	4,367	4,377	52,413	10,920	41,493	26,202	(15,282)
				Ĕ	Exp to Date	-	108,798												

FREMOLIA MONTHS         THIS MONTH         FUNDER         NUME         TOTAL         SEPT         TOTAL         STAL																				
DETAIL         AFRIANT         UNK			PREVI	NOM SUO	VTHS		H	IS MONTH SEPT			FUTL	JRE MON	THS						TOTALS	
3         5         1         1         1         5         1         5         1         5         1         5         0         0         1         0         1         0			APR/MAY	JUNE	JULY		-			OCT	NOV	DEC	JAN	FEB	MAR	BUDGET	ACTUAL TO DATE	BALANCE	BUDGET TO DATE	ARIANS
3.660         2.670         1.470         5.72         4.88         1.500         1		COME:																		jen
448         245         961         3433         2730         10033         7243         5,000         300         300         51,961         7877         41,064         5,401           1         1,610         704         466         1,652         1,575         2,00         5,000         5,229         4,271         4,061           1         4,961         7,04         4,662         1,575         5,000         5,729         4,271         4,771         4,70           1         4,964         4,371         3,025         1,469         5,891         1,416         5,00         5,729         4,271         4,271         4,00           4         4,964         5,891         1,316         7,271         6,891         1,375         2,200         3,375         7,946         5,071         5,071         5,011           4         4,977         4,748         5,991         1,376         4,399         4,399         4,399         4,391         4,771         4,712         5,011         2,200         5,375         5,246         5,712         5,6712         5,6712         5,6712         5,6712         5,6712         5,6712         5,6712         5,6712         5,746         5,716<		DENTS	3,649	2,516	1,417	572	1,489	1,500		1,500	1,500	1,500	1,500	1,500	1,500	18,000	9,643		9,000	da
640         1,610         704         460         1,670         470         1,575         400         1,575         400         1,575         400         1,575         400         1,575         4201         5,296         4,271         4,770           1	4	SECTS	448	245	961	3,433	2,790	10,033	(7,243)	5,000	300	300	300	300	300	51,961	7,877		45,461	(37,587)
643         1610         714         464         1,612         1,775         9,500         5,229         4,271         4,770           1         4,946         4,371         3,082         4,469         5,681         13,106         77,277         6,900         3,375         2,200         3,375         7,9461         22,749         56,712	T							and a second											0	en
Image: black		DNTRACTS	849	1,610	704	464	1,602	1,575	27	400	400	1,575	400	400	1,575	9,500	5,229		4,750	₽£5
Image: black	-																			5
1         1	. 00 (																			
Image: black         Image: black <th< td=""><td>10</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<>	10																			
4         4	Ŧ																			
4 946         4.371         3.022         4.466         5.881         1.3.108         (7.227)         6.900         2.200         3.375         79.461         22.749         56.712         59.211         (38)           A.146         5.881         13.108         (7.227)         6.900         2.200         3.375         79.461         22.749         56.712         59.211         (38)           A.147         4.78         4.747         4.748         4.747         4.748         4.749         59.211         (36.462)         5.811         (36.462)         5.811         (36.462)         5.81         59.211         (38)           A.146         A.747         4.748         4.748         4.748         4.749         59.211         (36.462)         5.811         (36.462)         5.811         (36.462)         5.811         (36.462)         5.816         2.806         2.816																				
4         4         3         7         3         062         4         469         5,811         13,108         (7,27)         6,900         2,200         3,375         79,461         22,748         56,712         59,211         (33)           Tumulative Actual to Date         27,49         58,211         (38,482)         3,375         2,200         3,375         79,461         27,49         56,712         59,211         (34)           9,436         4,747         4,747         4,747         4,748         4,747         4,748         35,461         22,749         56,712         59,211         (34)           9,436         4,747         4,747         4,747         4,748         4,749         51,48         59,21         (34)         27,49         56,712         59,214         (34)           9,436         4,747         4,747         4,748         4,989         26,489         31,503         22,934         31,503         29,944         (36)         (36)         (36)         (36)         31,603         29,944         (36)         (36)         (36)         31,603         29,944         (36)         (36)         (36)         31,603         29,944         (36)         21,248         21,248 </td <td></td>																				
4,945         4,371         3,082         4,486         5,681         13,108         7,72N         6,900         2,700         3,375         73,451         22,749         56,712         56,711         (3)<           7umulative Actual to Date         22,749         59,211         (3)         59,211         (3)         59,211         (3)           9,495         4,747         4,748         4,999         251         4,999         4,999         4,999         4,999         59,986         31,503         29,994           1         20         208         208         0         208         208         209         4,999         4,999         4,999         4,999         31,503         29,994           1         20         208         208         0         208         208         208         211         200         1,222         1,248         1,252         21,448           1         20         20         208         208         208         208         28,488         31,503         21,248         0         0         208         208         28,488         1,252         1,248         1,252         1,248         1,252         1,248         1,252         1,248							Contraction of the													
Cumulative Actual to Date         22,748         54,747         4,748         4,749         4,749         4,749         4,749	¥	TAL INCOME:	4,946	4,371	3,082	4,469	5,881	13,108	(7,227)	6,900	2,200	3,375	2,200	2,200	3,375	79,461	22,749			(36,462)
9,405         4,747         4,748         4,909         261         4,999         4,999         4,999         4,999         59,988         28,485         31,503         29,994           416         208         208         208         208         208         208         203         12,250         1,252         1,248         1,252         1,248           55         517         69         208         208         208         208         208         208         209         4,999	. 1			Cumulati	ive Actual	to Date	22,749	59,211	(36,462)											
9,495         4,747         4,748         4,748         4,748         4,748         4,748         4,748         4,748         4,748         4,748         4,748         4,748         4,748         4,748         4,748         4,748         31,503         21,994         0           416         208         208         208         208         208         208         208         1,204         1,222         1,248         0         0           553         517         69         208         208         208         208         208         209         4,999         4,999         4,999         4,999         1,200         1,202         1,248         0	_	PENDITURE:												Ī						
9,436         4,747         4,748         4,999         251         4,999         4,999         4,999         59,988         28,485         31,503         29,994           416         208         208         208         208         208         208         208         1,255         1,248         1,252         1,248           55         395         517         69         208         208         208         206         250         1,250         1,262         1,262         1,248           55         395         517         69         206         14         0         (14)         650         250         2,500         1,209         1,262         1,200         1,200         1,200         9,00           55         354         542         542         542         542         542         543         5,100         1,261         1,277         1,300         900           723         415         418         414         414         414         414         413         419         4,973         2,496         2,471         2,496           830         6,561         6,520         2,500         2,500         2,900         1,577         2,496<																				
416         208         200         1,248         1,252         1,248         1,253         1,200         1,300         900         0           55         335         517         69         205         14         0         (14)         650         250         1,200         1,300         900         0		ALARIES	9,495	4,747	4,748	4,747	4,748	4,999	251	4,999	4,999	4,999	4,999	4,999	4,999	59,988	28,485			1,509
416         208         208         208         208         208         208         208         208         208         212         21.248         1.232         1.248         1.232         1.248         1.232         1.248         1.232         1.248         1.232         1.248         1.232         1.248         1.232         1.248         1.232         1.248         1.232         1.248         1.232         1.248         1.232         1.248         1.232         1.248         1.232         1.248         1.232         1.248         1.233         1.500         00         0           723         191         625         188         723         191         625         144         414	18							1												
SUPPLIES & SERVICES         395         517         69         70         (14)         650         250         100         1.200         1.300         900         (1<)           FUEL         878         517         65         14         0         (14)         650         250         100         50         205         1.300         900         (1<)	RECH DE	EPOT RECHARGE	416	208	208	208	208	208	0	208	208	208	208	208	212	2,500	1,248			0
SUPPLIES & SERVICES         395         517         66         205         14         0         (14)         660         250         1500         1,200         1,300         900         (13)           FUEL         878         473         578         528         536         542         542         542         542         542         542         538         6,500         1,700         1,300         900         (1           FUEL         873         415         418         418         416         414         414         414         414         414         419         4,973         2,496         3,504         3,252           FUEL         830         415         418         418         414 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>0</td><td></td></td<>																			0	
FUEL         0.00         0.17         0.15         0.11         0.11         0.11 <th< td=""><td></td><td>IDDI IES &amp; SERVICES</td><td>395</td><td>517</td><td>69</td><td>205</td><td>14</td><td>0</td><td>(14)</td><td>650</td><td>250</td><td>100</td><td>50</td><td>300</td><td>250</td><td>2,500</td><td>1,200</td><td></td><td></td><td>(300)</td></th<>		IDDI IES & SERVICES	395	517	69	205	14	0	(14)	650	250	100	50	300	250	2,500	1,200			(300)
TRANSPORT REPAIRS         723         191         625         184         44         250         250         250         250         3,000         1,767         1,233         1,500           FIXED TRANSPORT         830         415         418         414         414         414         414         419         4,973         2,496         2,477         2,484           FIXED TRANSPORT         830         415         418         414         414         414         414         419         4,973         2,496         2,477         2,484           FIXED TRANSPORT         830         415         418         414         414         414         419         4,973         2,496         2,477         2,484           FIXED TRANSPORT         830         416         414         414         414         419         4,973         2,496         2,477         2,484           FIXED TRANSPORT         830         416         414         414         419         419         419         419         419         419         419         419         419         419         419         419         419         419         419         419         419         419         419		JEL	878	473	578	528	539	542	0	542	542	542	542	542	538	6,500	2,996			256
FIXED TRANSPORT         830         415         418         418         414         414         414         414         416         419         4.973         2.496         2.477         2.484           FIXED TRANSPORT         830         415         41         414         414         414         416         419         4.973         2.496         2.477         2.484           FIXED TRANSPORT         830         415         416         414         414         414         416         419         4.973         2.496         2.477         2.484           FIXED TRANSPORT         830         415         416 </td <td></td> <td><b>ZANSPORT REPAIRS</b></td> <td>723</td> <td>191</td> <td>625</td> <td>184</td> <td>44</td> <td>250</td> <td>206</td> <td>250</td> <td>250</td> <td>250</td> <td>250</td> <td>250</td> <td>250</td> <td>3,000</td> <td>1,767</td> <td></td> <td></td> <td>(267)</td>		<b>ZANSPORT REPAIRS</b>	723	191	625	184	44	250	206	250	250	250	250	250	250	3,000	1,767			(267)
Image: constraint of the line line line line line line line lin		XED TRANSPORT	830	415	415	418	418	414	(4)	414	414	414	414	414	419	4,973	2,496			(12)
Image: Normal back relation         Image: Normal back relation <t< td=""><td>26</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	26																			
TOTAL EXPENDITURE:         12,737         6,551         6,643         6,290         5,971         6,413         442         7,063         6,663         6,513         6,713         6,568         79,461         38,192         41,269         39,378           NET BUDGET:         (7,791)         (2,180)         (3,561)         (1,821)         (90)         6,695         (6,785)         (4,463)         (3,138)         (4,513)         (3,513)         24,123         24,269         39,378           NET BUDGET:         (7,791)         (2,180)         (1,821)         (90)         6,695         (6,785)         (163)         (4,463)         (3,138)         (4,513)         (3,543)         15,443         19,833         (3,338)         (3,138)         (4,513)         (3,513)         15,443         19,833         (3,5276)	27																			
TOTAL EXPENDITURE:       12,737       6,551       6,643       6,290       5,971       6,413       442       7,063       6,663       6,513       6,713       6,668       79,461       38,192       41,269       39,378         NET BUDGET:       (7,791)       (2,180)       (3,561)       (1,821)       (90)       6,695       (6,785)       (1,463)       (3,138)       (4,563)       (4,513)       (3,293)       0       (15,443)       19,833       (3)         Exp to Date       38,192       39,378       1,186       1,186       31,38)       (4,563)       (4,513)       (3,293)       0       (15,443)       19,833       (3)         Actual profit/(loss)       (15,443)       19,833       (35,276)       (3,138)       (4,563)       (4,513)       (3,293)       0       (15,443)       19,833       (3)	28																			
TOTAL EXPENDITURE:       12,737       6,561       6,643       5,971       6,413       442       7,063       6,663       6,513       6,713       6,668       79,461       38,192       41,269       39,378         NET BUDGET:       (7,791)       (2,180)       (1,821)       (90)       6,695       (6,785)       (163)       (4,463)       (3,138)       (4,513)       (3,293)       0       (15,443)       19,833       (3,234)         Net BUDGET:       Exp to Date       38,192       39,378       1,186       (4,463)       (3,138)       (4,513)       (3,293)       0       (15,443)       19,833       (3,2276)         Actual profit/(loss)       (15,443)       19,833       (35,276)       (3,138)       (4,263)       (4,513)       (3,293)       0       (15,443)       19,833       (3,2276)	29																			
DILUKE:     12,/3/     0,591     0,594     0,413     0,413     0,413     0,413     0,413     0,133     0,103     0,113     0,104     0,102     0,103     0,103     0,102     0,102     0,102     0,102     0,102     0,102     0,102     0,103     0,103     0,103     0,103     0,103     0,103     0,103     0,103     0,103     0,103     0,103     0,103     0,10,103     0,104     0,103     0,103 <td></td> <td></td> <td></td> <td>1</td> <td>0.00</td> <td>000 0</td> <td>r 074</td> <td>0 440</td> <td>044</td> <td>020 2</td> <td>C 2 2</td> <td>6 E 1 2</td> <td>C 462</td> <td>C 713</td> <td>C CCR</td> <td>70 461</td> <td>38 102</td> <td></td> <td></td> <td>1 186</td>				1	0.00	000 0	r 074	0 440	044	020 2	C 2 2	6 E 1 2	C 462	C 713	C CCR	70 461	38 102			1 186
(7,791)       (2,180)       (3,561)       (100)       6,695       (6,785)       (163)       (4,463)       (3,138)       (4,513)       (3,293)       0       (15,443)       15,443       19,834         Exp to Date       38,192       39,378       1,186         Actual profit/(loss)       (15,443)       19,833       (3,138)       (4,263)       (4,513)       (3,293)       0       (15,443)       15,443       19,834	Ĕ	DTAL EXPENDITURE:	12,737	6,551	6,643	6,290	5, Y/1	0,413	442	1,003	0,000			C1 / 0	0000	13,401	30,132			1,100
38,192 39,378 (15,443) 19,833 (	NE	ET BUDGET:	(7,791)	(2,180)	(3,561)	(1,821)	(06)	6,695	(6,785)	(163)	(4,463)			(4,513)	(3,293)	0	(15,443)			(35,2/6)
(15,443) 19,833 (					Exp	to Date	38,192	39,378	1,186											
				1	Actual pro	fit/(loss)	(15,443)	19,833	(35,276)											

2012/13
MAINTENANCE
GROUNDS

DETAIL         APR/MAY         JUNE         JULY         AUG           INCOME:         20,000         10,000         10,000         10,000           SDC         20,000         10,000         10,000         10,000         0         0           PROPERTY         0	LY AUG 000 10,000		SEPT	1 H H				2							
INCOME: 20,000 PERTY 0 PERTY 0 ALMCOME: 20,000			ACTUAL TARGET VARIANCE	ARIANCE	OCT	NOV	DEC	NAL	EB EB	MAR	BUDGET	ACTUAL TO DATE	BALANCE	BUDGET V/ TO DATE	VARIANCE
PERTY 20,000 20,000 ALM COME: 20,000 EXPENDITURE: 20,000 11,934															
0 20,000 11,934		0 10,000	10,000	0	10,000	10,000	10,000	10,000	10,000	10,000	120,000	60,000	60,000	60,000	0
20,000 11,934	0	0	0	0	0	0	0	0	0	1.500	1.500	0	1 500	c	C
RE: 11.934												,		>	
RE:															
20,000															
20,000 20,000															
RE: 20,000			10.000	c	10 000	10,000	10,000	10,000	10.00	11 500	121 500	80.000	61 500	60.000	C
RE:   11,934			2000	>	000	_				Door's	0001171	000'00	20210	200	
11,934 6,303	Actual to Dat	e 60,000	60,000	0		-			-						
	303 6 240	0 6 202	4.500	(1 702)	4.500	4.500	4.500	4.500	4.500	4.500	54,000	36,982	17,018	27,000	(9,982)
									-						
DEPOT RECHARGE 0 0 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		N. C. MAN						-						0	
AGENCY 3,297 1,903 1,197	,197 1,881	1 685	2,143	1,458	2,142	0	0	0	0	0	15,000	8,963		12,858	3,895
S 692 1	0 222	2 42	500	458	500	500	500	500	500	500	6,000	957		3,000	2,043
973 386	486 531	1 296	333	37	333	333	333	333	333	337	4,000	2,672	÷.		
ISPORT REPAIRS 1,083 500	263 497	7 856	333	(523)	333	333	333	333	333	337	4,000	3,199			(1, <b>b</b> )
5,644 2,821 2,	,822 2,837	7 2,422	2,861	439	2,861	2,861	2,861	2,861	2,861	2,863	34,334	16,546	17,788	17,166	ä
318 159	159 159	9 159	159	0	159	159	159	159	159	157	1,906	954	952	954	ວິລ
														0	lt
				S. N.											en
	_														n 5
00.014 40.070	-		10.000	467	10 000	0 202	2 5 2 5	0 686	2686	R GOA	110 240	70 073	48 QG7	64 074	15 2001
<b>JILUKE:</b> 23,941 12,073	- 1-		R70'01	101	070'01	000,0	0000	0,000	0000	10000	042'211	(020 0F)		10,50	1002101
NET BUDGET: (3,941) (2,073) (1,230)	230) (2,367)		(829)	167	(828)	1,314	1,314	1,314	1,314	Z,806	2,260	(10,2/3)	12,533	(4,9/4)	(5,299)
	Exp to Date	e 70,273	64,974	(5,299)											
	lesoilainin ipmou	1.1	(1-10'-)	(007'0)											



## **BUSINESS REPORTS**



Fleet Management
 Depot
 Emergency

No.         Perimaty         Junc		PREV	PREVIOUS MONTHS	NTHS		F	THIS MONTH SEPT	H		FUT	FUTURE MONTHS	THS						TOTALS	
13.361         6.861         6.561 <t< th=""><th>DETAIL</th><th>APR/MAY</th><th>1</th><th>JULY</th><th>AUG</th><th>ACTUAL</th><th>TARGET</th><th>VARIANCE</th><th>ОСТ</th><th>NOV</th><th>DEC</th><th>JAN</th><th>FEB</th><th>MAR</th><th>BUDGET</th><th>ACTUAL TO DATE</th><th>BALANCE</th><th>BUDGET TO DATE</th><th>VARIANCE</th></t<>	DETAIL	APR/MAY	1	JULY	AUG	ACTUAL	TARGET	VARIANCE	ОСТ	NOV	DEC	JAN	FEB	MAR	BUDGET	ACTUAL TO DATE	BALANCE	BUDGET TO DATE	VARIANCE
13.381         6.81         6.861         6.561         6.561         6.561         6.561         6.561         6.561         7.373         39561         3884         39-36           11.01         3044         3051         3644         27.37         2.531         2.536         2.537         2.531         2.536         2.536         2.536         2.536         2.536         2.536         2.536         2.536 </th <th>INCOME:</th> <th></th>	INCOME:																		
1         1         3         3         8         8         8         8         5	SERVICING	13,381	6,681	6,681	6,554	6,554	6,561	(2)	6,561	6,561	6,561	6,561	6,561	6,564	78,735	39,851	38,884	39,368	484
40.916         20.441         20.440         20.484         50.484         20.484<	PRECIATION	81,019	39,844	39,815	_	-	42,537	(3,950)	42,537	42,537	42,537	42,537	42.537	42.531	510.438	239.114	271.324	255 219	(16,105)
893         300         147         311         146         0         145         0         145         0         145         0         1536         (1236)         (1236)         0           14	NAGEMENT FEE	40,916	20,441	20,440	-	-	20,484		20,484	20,484	20,484	20,484	20,484	20,480	245,804	122,009	123,795	122,902	(893)
1         1	HER	883	330	147	331	145	0	145	0	0	0	0	0	0	0	1,836	(1,836)	0	1,836
1         1																			
1         1																			
156,199         67.086         65.086         65.080         75.090																			
136.199         67.206         67.006         69.562         (4.460)         69.582         69.582         69.562         69.562         69.562         69.562         69.562         69.562         69.562         69.562         69.567         47.769         477.469           6.056         2.813         2.834         3.9561         37.60         17.002         17.002         17.002         17.002         17.002         17.002 <t< td=""><td>P</td><td></td><td></td><td>+-+</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	P			+-+															
	TAL DO COME:	136,199	67,296	-	-	-	69,582	(4,486)	69,582	69,582	69,582	69,582	69,582	69,575	834,977	402,810	432,167	417,489	(14,679)
6         0.056         2,813         2,825         2,834         2,940         2,940         2,940         2,940         2,940         2,940         17,361         17,361         17,313         17,637         17,313         17,637         17,313         17,637         17,313         17,637         17,313         17,637         17,313         17,637         17,313         17,637         17,313         17,637         17,313         17,637         17,313         17,637         17,313         17,637         17,313         17,637         17,303         17,032         17,132 <t< td=""><td>ad Exrenditure:</td><td></td><td></td><td>Cumula</td><td>tive Actua</td><td>402,810</td><td>417,492</td><td>(14,682)</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	ad Exrenditure:			Cumula	tive Actua	402,810	417,492	(14,682)											
6,066         2,813         2,823         2,834         2,940         106         2,940         2,940         2,940         2,940         2,940         2,940         2,940         1,751         1,751         1,751         1,753         1,753         1,753         1,753         1,753         1,753         1,753         1,753         1,753         1,753         1,753         1,753         1,753         1,753         1,753         1,753         1,750         1	21																		
RGE         5.665         2.833         2.836         3.9.600         16.988         17.002         7.700         7.703         2.8.364         3.3.666         3.9.661         6.661         6.661         6.661         6.661         6.661         7.735         3.9.600         17.002         7.700           XPENSE         1.7.002         1.701         2.565         3.565         3.565         3.565         3.565         5.126         51.263         51.263           VI         8.179         3.9491         3.565         3.565         3.565         3.565	ARIES	6,056	2,813	2,833	2,825	2,834	2,940	106	2,940	2,940	2,940	2,940	2,940	2,934	35,274	17,361	17,913	17,637	276
EPVICING         6,681         6,564         6,561         6,128         13,684         30,368         13,686	OT RECHARGE	5,666	2,833	2,833	2,833	2,833	2,833	0	2,833	2,833	2,833	2,833	2,833	2,837	34,000	16,998	17,002	17,000	2
XPENSE         1.765         320         1,643         1,328         1,698         1,698         1,698         1,698         1,687         2,0365         6,385         13,980         10,183           17,002         8,546         8,547         4,701         2,5396         17,016         21,506           517         1,598         799         799         799         799         799         799         799         4,796	<b>RKSHOP SERVICIN</b>		6,681	6,681	6,554	6,554	6,561	7	6,561	6,561	6,561	6,561	6,561	6,564	78,735	39,851	38,884	39,368	(484)
Norwer         17,022         8,546         8,546         0         8,546         8,546         8,546         8,546         8,546         6,1287         51,286         51,287         51,286         51,287         51,287         51,287         51,287         51,287         51,287         51,287         51,287         51,287         51,287         51,287         51,286         71,016         21,506         71,016         21,506         71,016         21,506         71,016         21,506         71,035         51,287         42,537         42,537         42,537         42,537         42,531         42,531         210,438         239,114         271,324         255,219           N         1         1         1         1         21         42,537         42,537         42,531         42,531         4	C EI EET EXPENSE		320	1643	1 328	1 329	1.698	369	1.698	1.698	1.698	1,698	1,698	1,687	20,365	6,385	13,980	10,183	3,798
ORT         8,179         3,491         3,999         5,887         4,440         3,585         (855)         3,585         3,585         3,585         3,586         3,577         43,012         25,996         17,016         21,506           STS         1,598         799         799         799         799         799         799         810         9,590         4,794         4,796         4,795           N         81,019         39,844         39,815         42,537         42,537         42,537         42,537         42,537         42,537         42,537         42,531         510,438         239,114         271,324         255,196         17,016         71,324         255,195           N         81,019         39,844         36,57         42,537         42,537         42,537         42,537         42,537         47,538         239,114         271,324         255,195           N         81,019         91,9         9	URANCE		8.546	8.546	8.546	8.546	8,546	0	8,546	8,546	8,546	8,546	8,546	8,557	102,563	51,276	51,287	51,282	۹ ۵
STS         1,598         799         799         799         799         799         799         799         799         799         799         801         9,590         4,794         4,796         4,795           N         81,019         39,815         39,815         39,587         42,537         41,536         41,548         41,548         41,548         41,549         41,549         41,549         41,549         41,549 <td>ED TRANSPORT</td> <td>8.179</td> <td>3.491</td> <td>3,999</td> <td>5,887</td> <td>4,440</td> <td>3,585</td> <td>(855)</td> <td>3,585</td> <td>3,585</td> <td>3,585</td> <td>3,585</td> <td>3,585</td> <td>3,577</td> <td>43,012</td> <td>25,996</td> <td>17,016</td> <td>21,506</td> <td>(4,490</td>	ED TRANSPORT	8.179	3.491	3,999	5,887	4,440	3,585	(855)	3,585	3,585	3,585	3,585	3,585	3,577	43,012	25,996	17,016	21,506	(4,490
N         81,019         39,845         39,845         42,537         41,437         41,437         41,439         41,439         41,439         41,439         41,439         41,439         41,439         41,439         41,439         41,439         41,439         41,439         41,439         41,439         41,439         41,439         41,439         41,439	PORT COSTS	1.598	799	799	799	799	799	0	799	799	799	662	662	801	9,590	4,794	4,796	4,795	 10
1         1	RECIATION	81,019	39,844	-	-	-	42,537	3,950	42,537	42,537	42,537	42,537	42,537	42,531	510,438	239,114	271,324	255,219	16,105
Image: black				-	-	-											100		ne
Image: Normal Signed Signe         Image: Signed Signe																			err
DITURE:       134,756       65,327       67,149       68,621       65,922       69,499       3,577       69,499																			15
1,443     1,969     (66)     (1,485)     (826)     83     (909)     83     83     83     83     87     1,000     1,035     (35)     500       Exp to Dat 401,775     417,492     15,717       Actual profil(     1,035     0     1,035	AL EXPENDITURE:	_	65.327	_	68.621	65.922	69,499	3,577	69,499	69,499	69,499	69,499	69,499	69,488	833,977	401,775	432,202	416,989	15,214
401,775 417,492 . 1,035 0	r BUDGET:	-	1,969	-	(1,485)	(826)	83	(606)	83	83	83	83	83	87	1,000	1,035	(35)	500	535
1,035 0					Exp to Dat	401,775	417,492	15,717											
				Actu	ual profit/(	1,035	0	1,035											

FLEET 2012-13

		Λĥ	jenc	Jai	tem	15										_											
	VARIANCE		6	(08.970)	(2121)			(28,961)			4,668	739	(4,921)	0	(4,797)	(839)	180	(36)	0	19,784	221	650	643	0	16,292	(12,669)	
TOTALS	BUDGET TO DATF		74,636	63 000				137,636			45,684	11,900	8,000	12,498	1,500	2,898	1,500	2,450	5,430	38,400	1,200	2,502	8,856	102	142,920	(5,284)	
	BALANCE		68,586	115.970				184,556			50,354	5,839	4,079	12,502	(3,297)	2,063	1,680	2,514	5,430	45,184	1,421	3,148	9,502	101	140,520	44,036	
	ACTUAL TO DATE		74,645	34.030				108,675			41,016	11,161	12,921	12,498	6,297	3,737	1,320	2,486	5,430	18,616	626	1,852	8,213	102	126,628	(17,953)	
	BUDGET		143,231	150.000				293,231			91,370	17,000	17,000	25,000	3,000	5,800	3,000	5,000	10,860	63,800	2,400	5,000	17,715	203	267,148	26,083	
	MAR		11,440	11 000				22,440			7,616	1,500	2,000	2,087	250	417	250	0	905	6,000	200	413	1,479	16	23,133	(693)	
	FEB		11,431	20.000				31,431			7,614	300	1,300	2.083		413	250	1,175	905	6,000	200	417	1,476	17	22,400	9,031	
SHIN	NAL		11,431	20.000				31,431			7,614	800	2,100	2.083	_	623	250	100	905	6,000	200	417	1,476	17	22,835	8,596	
FUIUKE MONIHS	DEC		11,431	15.000				26,431			7,614	1,700	1,400	2.083		413	250	0	905	2,500	200	417	1,476	17	19,225	7,206	
	NOV		11,431	10.500				21,931			7,614	200	800	2.083	250	413	250	1,175	905	2,500	200	417	1,476	17	18,300	3,631	
	ост		11,431	10.500				21,931			7,614	600	1,400	2.083	250	623	250	100	905	2,400	200	417	1,476	17	18,335	3,596	
	VARIANCE		0	(6.909)				(6,909)	(28,961)		801	(85)	668	C	(647)	(210)	(20)	0	0	1,697	165	66	67	0	2,505	(4,404)	16,292
SEPT	TARGET V		11,431	10.500				21,931	137,636		7,614	1,200	006	2 083	250	413	250	0	905	2,400	200	417	1,476	17	18,125	3,806	142,920
5	ACTUAL .		11,431	3.591				15,022	108,675		6,813	1,285	232	2 083	897	623	300	0	905	703	35	318	1,409	17	15,620	(208)	126,628
	AUG		11,431	7.647				19,078	I to Date		6,500	1,590	548	2 083	5.400	588	0	1,211	905	926	316	0	1,409	17	21,493	(2,415)	Exp to Date
	лигу		11,431	5 507				16,938	Cumulative Actual to Date		7,296	2,153	3,992	2 083	0	376	240	101	905	(604)	261	200	1,403	17	18,423	(1,485)	Ĕ
	JUNE		11,440	5 425				16,865	Cumulat		5,311	1,662	1,998	2 083	0001	1.020	540	0	905	2,432	60	26	1,402	17	17,456	(163)	
PKEVI	APR/MAY		28,912	11.860				40,772			15,096	4,471	6,151	A 166	PO C	1.130	240	1,174	1,810	15,159	307	1,308	2,590	34	53,636	(12,864)	
	DETAIL	INCOME:	INCOME:	OTHER				TOTAL INCOME:	ag	EXPENDITURE:	SALARIES	REPAIRS AND MAINTENANC	ELECTRICITY/GAS	D DECUADCE	MATER/SEMERS	STAFF REFRESHMENTS	CLEANING OF PREMISES	COMMUNICATIONS	SUPPORT COSTS	SUPPLIES & SERVICES	FUEL	TRANSPORT REPAIRS	FIXED TRANSPORT	CAPITAL FINANCING	TOTAL EXPENDITURE	NET BUDGET:	

DEPOT 2012/13

FUTURE MONTHS FOTALS	ARIANCE     OCT     NOV     DEC     JAN     FEB     MAR     BUDGET     ACTUAL     BALANCEBUDGET     VARIANCE       ARIANCE     OCT     JO     DEC     JAN     FEB     MAR     BUDGET     ACTUAL     BALANCEBUDGET     VARIANCE	0     3,857     3,857     3,857     3,857     3,857     3,857     3,857     3,857     3,857     3,857     23,142     23,142     23,142       1     1     1     1     1     1     1     1       1     1     1     1     1     1     1     1       1     1     1     1     1     1     1     1       1     1     1     1     1     1     1     1       1     1     1     1     1     1     1     1	0         3.857         3.8		(22)         303         303         303         303         303         303         303         303         303         303         303         307         3.640         2.025         1.615         1.818         (207)           0         417         417         417         413         6.00         2.022         2.602         0		83         83         83         83         83         83         83         87         1.000         67         933         498         431           494         494         494         494         494         490         5.924         773         5.151         2.964         2.191	1,672         1,672         1,672         1,672         1,672         1,672         20,070         7,966         12,104         10,038			907 3,856 3,857 3,857 3,857 3,857 3,859 46,284 18,607 27,677 23,142 4,535	<u> </u>	4,535
THIS MONTH SEPT	ACTUAL TARGET VARIANCE	3,857	3.857	23,142	303 (2)	8	83 494 4	1,673	879		3,857	0	23,142
	JULY AUG	57 3,857 3,857 3,857 3,857 3,857	57 3,857 3,857 3,857	Cumulative Actual to Date 23.142	27 325 326 325 7 447 447 447	0 0	67 0 0 0 0 0	1.322 1.329 1.32	879 879		43 3,001 3,089 2,950	856 768	Exp to Date 18,607
PREVIOUS MONTHS	DETAIL APR/MAY JUNE INCOME:	INCOME: 7.714 3.857	TOTAL INCOME: 7,714 3,857	EXPENDITURE:	SALARIES 722 327	0.04 4 CES 0	0	ANSPORT 2.663 1.	1.758		TOTAL EXPENDITURE: 6.324 3.243	1,390	

## **DIRECT SERVICES**

## **BUSINESS REPORTS**

# SUMMARY PAGES

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COUNCIL
DISTRICT
/ENOAKS
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TRADING ACCOUNT SUMMARY 2012/13

COMMUNITY & PLANNING SERVICES

	PRE	PREVIOUS MONTHS	IHS		F	THIS MONTH SEPT			FUTL	FUTURE MONTHS	s						TOTALS	
DETAIL	APR/MAY	JUNE	JULY	AUG	ACTUAL	TARGET VARIANCE	ARIANCE	OCT	NON	DEC	JAN	FEB	MAR	BUDGET	ACTUAL TO DATE	BALANCE	BUDGET TO DATE	VARIANCE
INCOME:																		
REFUSE	350,715	177,199	174,946	176,484	177,299	176,952	347	175,102	175,102	176,952	175,102	175,102	176,959	2,108,631	1,056,643	1,051,988	1,054,312	(2,331)
STREET CLEANSING	186,257	93,002	92,758	92,820	93,603	93,086	517	93,086	93,086	93,086	93,086	93,086	93,091	1,117,037	558,440	558,597	558,516	76
TRADE WASTE	44,343	76,149	26,943	25,567	25,663	28,229	(2,566)	28,229	40,660	28,229	28,229	28,229	28,229	400,000	198,665	201,335	218,195	19,530
WORKSHOP	79,927	42,500	48,185	44,852	44,668	46,977	(2,309)	46,977	46,977	46,977	46,977	46,977	46,988	563,735	260,132	303,603	281,862	21,730
GREEN WASTE	74,508	49,354	40,234	47,917	44,225	41,922	2,303	31,922	18,922	12,922	13,672	22,422	29,667	389,059	256,238	132,821	259,532	3,294
PREMISES CLEANING	32,161	17,723	18,661	20,908	16,659	16,582	77	16,582	16,582	16,582	16,582	16,582	16,582	198,984	106,112	92,872	99,492	(6,620)
CESSPOOL EMPTYING	33,590	20,442	22,277	21,824	19,423	22,500	(3,077)	22,500	22,500	22,500	22,500	22,500	22,500	270,000	117,556	152,444	135,000	17,444
PEST CONTROL	4,946	4,371	3,082	4,469	5,881	13,108	(7,227)	6,900	2,200	3,375	2,200	2,200	3,375	79,461	22,749	56,712	59,211	36,462
GROUNDS MAINTENANCE	20,000	10,000	10,000	10,000	10,000	10,000	0	10,000	10,000	10,000	10,000	10,000	11,500	121,500	60,000	61,500	60,000	0
FLEET MANAGEMENT	136,199	67,296	67,083	67,136	65,096	69,582	(4,486)	69,582	69,582	69,582	69,582	69,582	69,575	834,977	402,810	432,167	417,492	14,682
DEPOTS	40,772	16,865	16,938	19,078	15,022	21,931	(6,909)	21,931	21,931	26,431	31,431	31,431	22,440	293,231	108,675	184,556	137,636	28,961
EMERGENCY	7,714	3,857	3,857	3,857	3,857	3,857	0	3,857	3,857	3,857	3,857	3,857	3,857	46,284	23,142	23,142	23,142	0
TOTAL COME:	1,011,132	578,758	524,964	534,912	521,396	544,726	(23,330)	526,668	521,399	510,493	513,218	521,968	524,763	6,422,899	3,171,162	3,251,737	3,304,390	133,228
		Actual Cum. Income to date	ncome to date	()	3,171,162	3,304,390	(133,228)											
REFUSE	348,587	172,586	176,462	188,795	182,951	181,263	(1,688)	181,263	181,263	181,263	181,263	181,263	181,278	2,175,171	1,069,381	1,105,790	1,087,578	18,197
STREET CLEANSING	197,336	98,164	100,060	98,765	96,323	96,259	(64)	96,259	96,259	96,259	96,259	96,259	96,265	1,155,114	590,648	564,466	577,554	(13,094)
TRADE WASTE	43,667	36,844	29,244	24,858	22,864	31,590	8,726	31,590	31,590	31,590	31,590	31,590	31,582	379,072	157,477	221,595	189,540	32,063
WORKSHOP	81,680	42,793	47,319	45,915	36,219	45,569	9,350	45,569	45,569	45,569	45,569	45,569	45,567	546,826	253,926	292,900	273,414	19,488
GREEN WASTE	40,639	16,696	22,484	44,706	25,185	25,655	470	26,530	25,655	25,655	25,655	25,655	35,516	329,346	149,710	179,636	164,680	14,970
PREMISES CLEANING	36,930	16,148	19,609	17,301	14,316	17,432	3,116	17,432	17,432	17,432	17,432	17,432	17,421	209,173	104,304	104,869	104,592	Åg
CESSPOOL EMPTYING	34,077	17,694	17,355	20,140	17,370	18,133	763	18,133	18,133	18,133	18,133	18,133	18,124	217,587	106,636	110,951	108,798	
PEST CONTROL	12,737	6,551	6,643	6,290	5,971	6,413	442	7,063	6,663	6,513	6,463	6,713	6,668	79,461	38,192	41,269	39,378	າຼືຢ
GROUNDS MAINTENANCE	23,941	12,073	11,230	12,367	10,662	10,829	(167)	10,828	8,686	8,686	8,686	8,686	8,694	119,240	70,273	48,967	64,974	(5,239)
FLEET MANAGEMENT	134,756	65,327	67,149	68,621	65,922	69,582	3,660	69,582	69,582	69,582	69,582	69,582	69,575	834,977	401,775	433,202	417,492	të:
DEPOTS	53,636	17,422	18,457	21,493	15,620	18,125	2,505	18,335	18,300	19,225	22,835	22,400	23,133	267,148	126,628	140,520	142,920	160
EMERGENCY	6,324	3,243	3,001	3,089	2,950	3,857	907	3,857	3,857	3,857	3,857	3,857	3,857	46,284	18,607	27,677	23,142	4 <b>,63</b> 5
TOTAL EXPENDITURE:	1,014,310	505,541	519,013	552,340	496,353	524,707	28,020	526,441	522,989	523,764	527,324	527,139	537,680	6,359,399	3,087,557	3,271,842	3,194,062	106,505
NET BUDGET:	(3,178)	73,217	5,951	(17,428)	25,043	20,019	(51,350)	227	(1,590)	(13,271)	(14,106)	(5,171)	(12,917)	63,500	83,605	20,105	(110,328)	(26,723)
			Spend to date	e	3,087,557	3,194,062	106,505											
			Profit/Loss to date	o date	83,605	110,328	(26,723)											

	PERIOD				Υ-T-D				ANNUAL		Y-T-D	Y-T-D NET VARIANCE	ANCE	ANNUA	ANNUAL NET VARIANCE	RIANCE	
	Budget	Actual	Actual /	Variance	Budget	Actual	Actual /	Variance	Budget	Forecast	Variance	Net Budget bv	Net Actual bv Service	Net Actual Variance bv Service bv Service		Net Net Actual Variance Budget by by Service by Service	Variance bv Service
	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£.000	£.000
Income																	
Refuse	-177	-177	%0		-1,054	-1,057	%0	2	-2,109		-2,109	33	13	21	67		34
Street Cleaning	-93	-94	1%	7	-559	-558	%0		-1,117		-1,117	19	32	-13	38		ĝ
Trade	-28	-26	%6-	ς	-218	-199	%6-	-20	-400		-400	-29	41	13	-21		₽Ŗ
Workshop	-47	-45	-5%	-2	-282	-260	-8%	-22	-564		-564	φ	9-	-2	-17		dạ
Green Waste	-42	-44	5%	2	-260	-256	-1%	ς	-389		-389	-95	-107	12	-60		A
Premises Cleaning	-17	-17	%0		66-	-106	7%	7	-199		-199	S	-2	7	10		e#1
Cesspools	-23	-19	-14%	ς.	-135	-118	-13%	-17	-270		-270	-26	-11	-15	-52		ារដ្
Pest Control	-13	9	-55%	2-	-59	-23	-62%	-36	62-		62-	-20	15	-35			\$
Grounds	-10	-10	%0		-60	-60	%0		-122		-122	5	10	Ą	-2		-2
Fleet	0/-	-65	-6%	-4	-417	-403	4%	-15	-835		-835		Ļ	1			
Depot	-22	-15	-32%	<u>L</u> .	-138	-109	-21%	-29	-293		-293	5	18	-13	-26		-26
Emergency	4	4-	%0		-23	-23	%0		-46		-46		-2	S			
Total Income	-545	-521	-4%	-23	-3,304	-3,171	-4%	-133	-6,423		-6,423	-110	-84	-27	-64		-64
ıg																	
Expenditure																	
Refuse 26	181	183	-1%	-2	1,088	1,069	2%	18	2,175		2,175						
Street Cleaning	96	96	%0		578	591	-2%	-13	1,155		1,155						
Trade	32	23	28%	6	190	157	17%	32	379		379						
Workshop	46	36	21%	6	273	254	7%	19	547		547						
Green Waste	26	25	2%		165	150	%6	15	329		329						
Premises Cleaning	17	14	18%	3	105	104	%0		209		209						
Cesspools	18	17	4%	ਜ਼	109	107	2%	2	218		218						
Pest Control	9	9	%2		39	38	3%	1	79		79						
Grounds	11	11	2%		65	70	-8%	-2	119		119						
Fleet	20	66	5%	4	417	402	4%	16	835		835						
Depot	18	16	14%	3	143	127	11%	16	267		267						
Emergency	4	3	24%	1	23	19	20%	5	46		46					82	
Total Expenditure	525	496	5%	28	3,194	3,088	3%	106	6,359		6,359						
Net	-20	-25	25%	СI	-110	-84	-24%	-27	-64		-64						

## **PROPERTY REVIEW - COBDEN ROAD CENTRE, COBDEN ROAD, SEVENOAKS**

## Finance Advisory Group – 24 October 2012

Report of the:	Corporate Resources Director
Status:	For Consideration / For Information
Also to be considered by:	Performance & Governance Committee – 13 November 2012
2	Cabinet – 6 December 2012
Key Decision:	Νο

## This report supports the Key Aim of

Effective Management of Council Resources (Review of the Council's property holdings)

### Portfolio Holder Cllr. Ramsay

Head of Service Head of Legal & Democratic Services – Mrs. Christine Nuttall

### **Recommendation to Performance & Governance Committee**

That the performance & Governance Committee recommend to the Cabinet of the Council that the Cobden Road Centre, Sevenoaks be sold on the open market by auction.

## Introduction

- 1. The District Council has owned the Cobden Road Centre for some 22 years, having acquired this former Kent County Council school in the sum of £270,000 to provide voluntary sector accommodation.
- 2. At the time of the purchase the property had the benefit of a planning consent to demolish the premises and to construct 6 town houses on the site (this consent has been long expired)
- 3. The property was converted in the sum of £125,000 to provide three areas of accommodation, the bulk (approx.. 90%) of the original school buildings was let to Age Concern as a day centre and offices, a portacabin in the former playground was let to Relate (West Kent Marriage Guidance) as counselling rooms and one room within the main building was let to Parenthood (Time to Talk) as an office and counselling room Age Concern contributed a further £112,800 towards fitting out their accommodation.
- 4. The Cobden Road Centre was originally constructed in the 1880's and although maintained over the years many of the building elements are close to their life expectancy. The 10 year Asset Maintenance plan identified £445,000 of work

necessary just to maintain the property not including improvements or the cost of compliance with legislation (Disability Discrimination Act, Fire Precautions Act, Electricity in the Workplace regulations etc.).

- 5. Age Concern relocated to their own purpose built premises in 2007 and Relate surrendered their lease in 2010. The last remaining tenant, Time to Talk, vacated their accommodation in August 2012 and now operate from accommodation shared with Sevenoaks Mind in St John's Road, Sevenoaks.
- 6. Maintenance and running costs over the 5 years has averaged £5,000 p.a. of which a proportion was recharged to the tenants. With the property now vacant the Council's liability for non domestic rates amounts to some £9,700 p.a. and the annual insurance premium amounts to £1,190 p.a.
- 7. The District Council had purchased the property to provide accommodation for voluntary sector organisations and given the future costs of renovation, modernisation and the lack of possible tenants for this size of accommodation (some 570 m<sup>2</sup> of usable floor area) it is recommended that the Cobden Road Centre be declared surplus to the Council's requirements.
- 8. The property is located with the Hartslands Conservation Area and as such there is a presumption that the property would be retained for conversion (subject to planning consent) and could only be considered for redevelopment in exceptional circumstances.
- 9. If sold on the open market and given the conservation area status it is anticipated that conversion into one or more dwellings would be favoured by any purchaser in which case a capital receipt in the region of £400,000 could be expected (this could have increased to in excess of £500,000 if redevelopment were permitted).
- 10. With a property such as this former school and given its location within a conservation area it is important to ensure that it is widely marketed and it is recommended that the property be placed in a suitable auction.
- 11. Any sale particulars will include a suitable statement relating to the planning status of the property and location.

## **Other Options Considered and/or Rejected**

- 12. Retain the property there are no operational requirements for this accommodation
- 13. Renovate the property for disposal this would involve the Council in capital expenditure and may not deliver what is required by the market
- 14. Dispose of the property for redevelopment this course of action is not considered feasible given its planning status

## **Key Implications**

## <u>Financial</u>

15. The disposal of the is property will add a capital sum to the Council's reserves and reduce revenue expenditure in respect of non domestic rates, insurance and which could be incurred in maintaining it in a safe and acceptable condition

## **Community Impact and Outcomes**

16. The impact of the change of status of this property within the Hartslands Conservation Area will be controlled as part of the planning process. There is currently an informal agreement to allow local residents to park within the site which will cease upon change of ownership.

## Legal, Human Rights etc.

17. There are no legal or humans rights issues identified

## Resource (non-financial)

18. There are no non-financial resource issues

## Value For Money and Asset Management

19. This proposal conforms to the Councils' strategy of not retaining property that does not accommodate a service requirement and reduces revenue costs to the Council whist increasing the Council capital reserves.

## Equality Impacts

20. This proposal is not a policy issue nor has any equality impacts

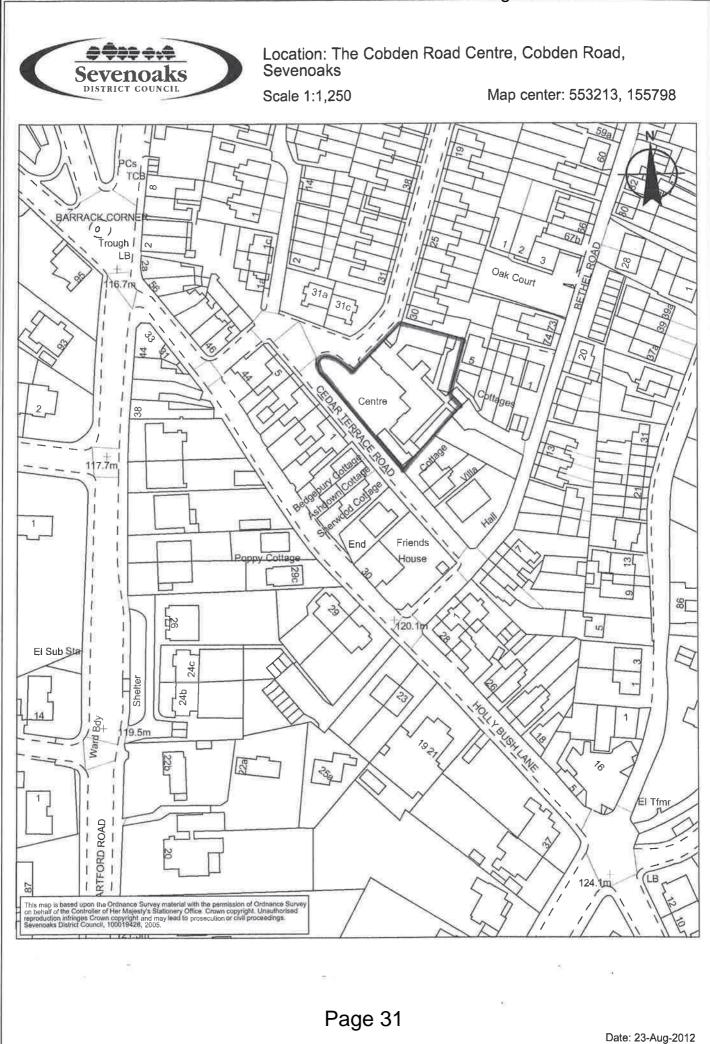
## **RISK ASSESSMENT STATEMENT**

- 21. Retaining the property will incur the Council in maintenance and security costs with no identifiable accommodation requirements.
- 22. Disposal by auction may lead to pressures for the property to be redeveloped this can be mitigated by ensuring that the planning status is well publicised in advance of any disposal.

Appendices	Appendix A – Location map
Contact Officer(s):	Jim Latheron – Extn 7209

## Dr. Pav Ramewal Deputy Chief Executive and Director of Corporate Resources

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## FORWARD PROGRAMME FOR FINANCE ADVISORY GROUP

Торіс	24 October 2012	23 January 2013	27 March 2013	June 2013	July 2013
Annual Accounts				Provisional Outturn 2012/13 and Carry Forward Requests	Draft Statement of Accounts 2012/13
Budget	Financial Prospects	Risks and Assumptions for Budget 2013/14			
Financial Monitoring	September 2012 Results	December 2012 Results	February 2012 Results		June 2012 Results
Financial Performance Indicators	September 2012	December 2012	February 2012	March 2013 and April 2013	June 2012
Treasury Management		Treasury Management Strategy 2013/14			Investment Strategy Update
Invitee	Head of Environmental and Operational Services (Focussing on Direct Services)				

Agenda Item 11

Торіс	24 October 2012	23 January 2013	27 March 2013	June 2013	July 2013
Other	Update on Localisation of Council Tax Support	Costs and Savings in Partnership Working Pensions Investments			